

THE GEOPOLITICS OF SUPPLY CHAINS

Carlo Altomonte

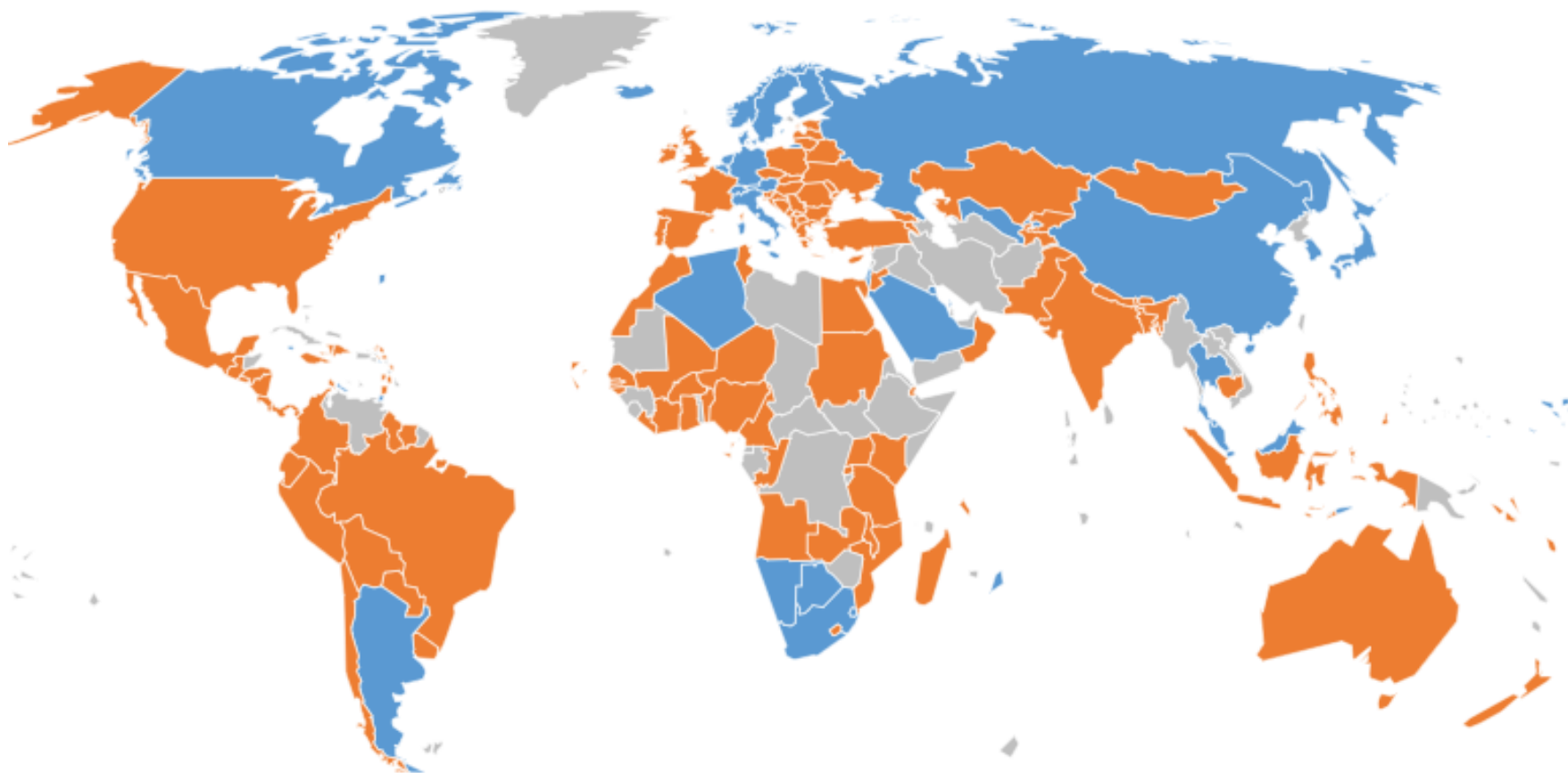
SDA Bocconi
SCHOOL OF MANAGEMENT

RESEARCH
RETHINK
REIMAGINE



THE NEED FOR REBALANCING THE MODEL

(NIIP value in \$bn across countries - 2024)



NIIP – VARIOUS COUNTRIES

	Mld \$
Germany	3,636
Japan	3,493
China	3,296
Hong Kong	2,044
Euro Area	1,721
Russia	949
Saudi Arabia	735
Italy	347
UK	- 351
India	- 368
France	- 617
Brazil	- 750
Spain	- 727
USA	- 26,232

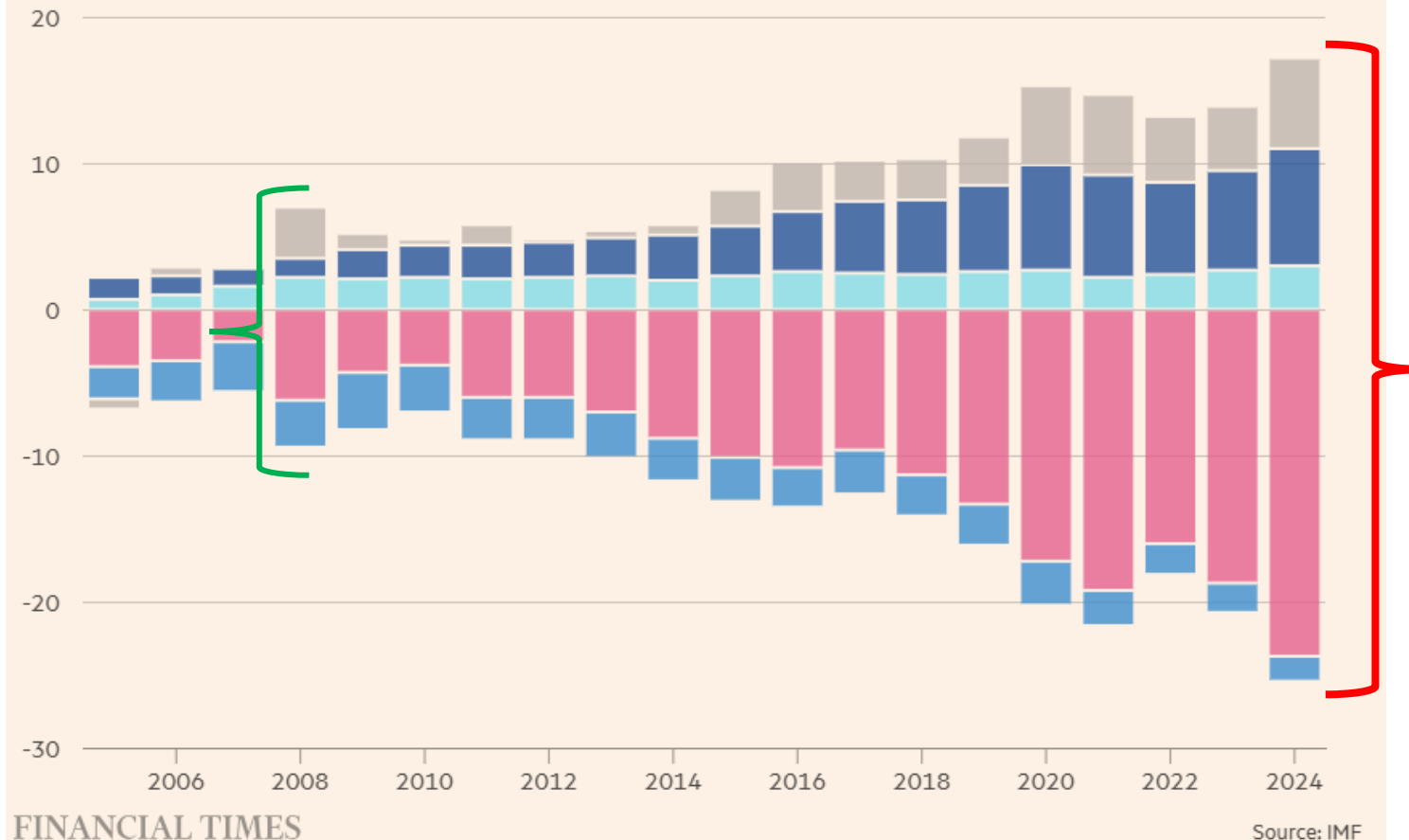
THE NEED FOR REBALANCING: US vs. Others

(% global GDP)

The US has been far and away the world's largest net recipient of international finance

Global international investment position, % of global GDP

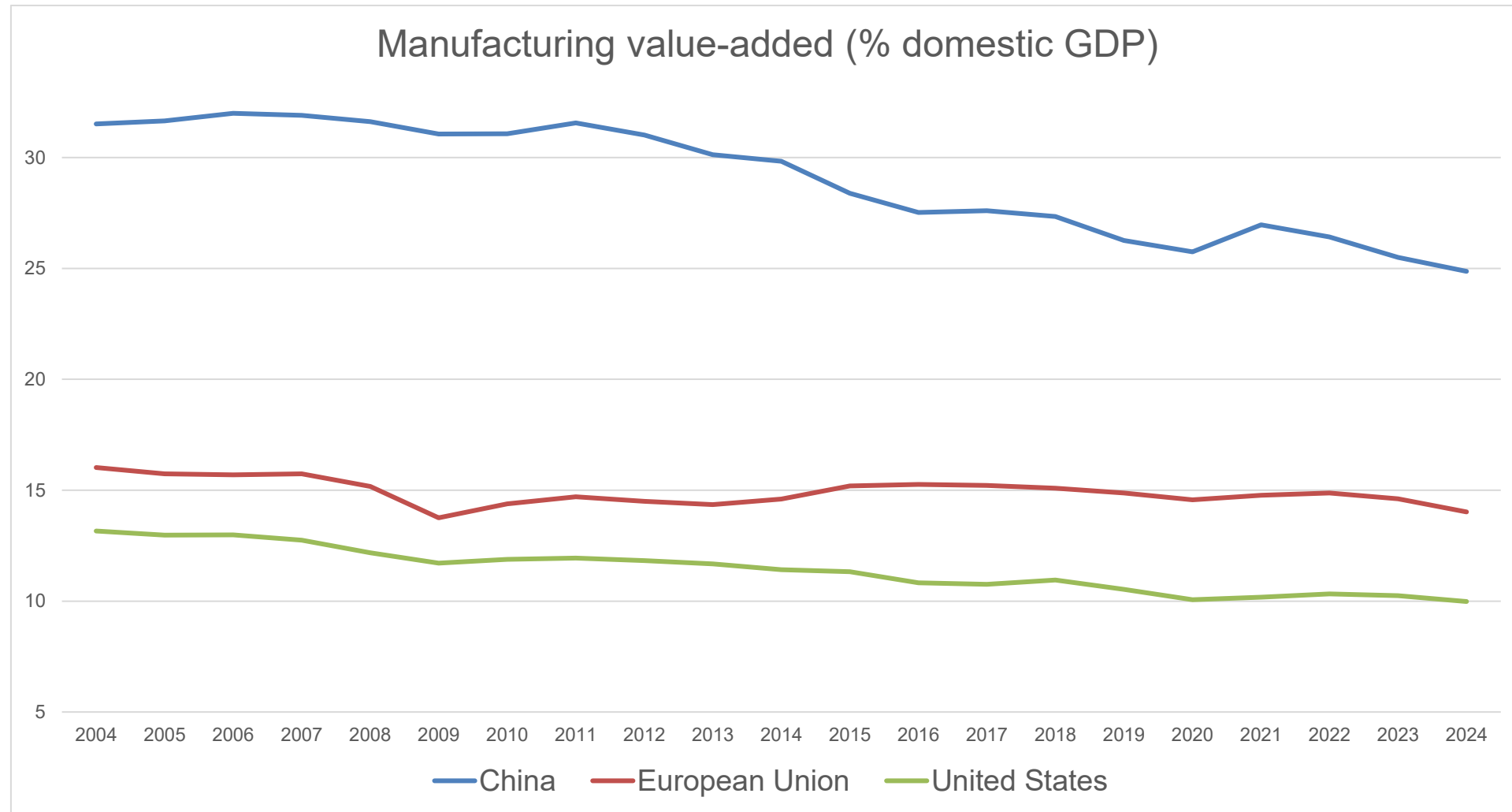
US China European creditors European debtors Other



Global imbalances have three consequences for the US, affecting in turn:

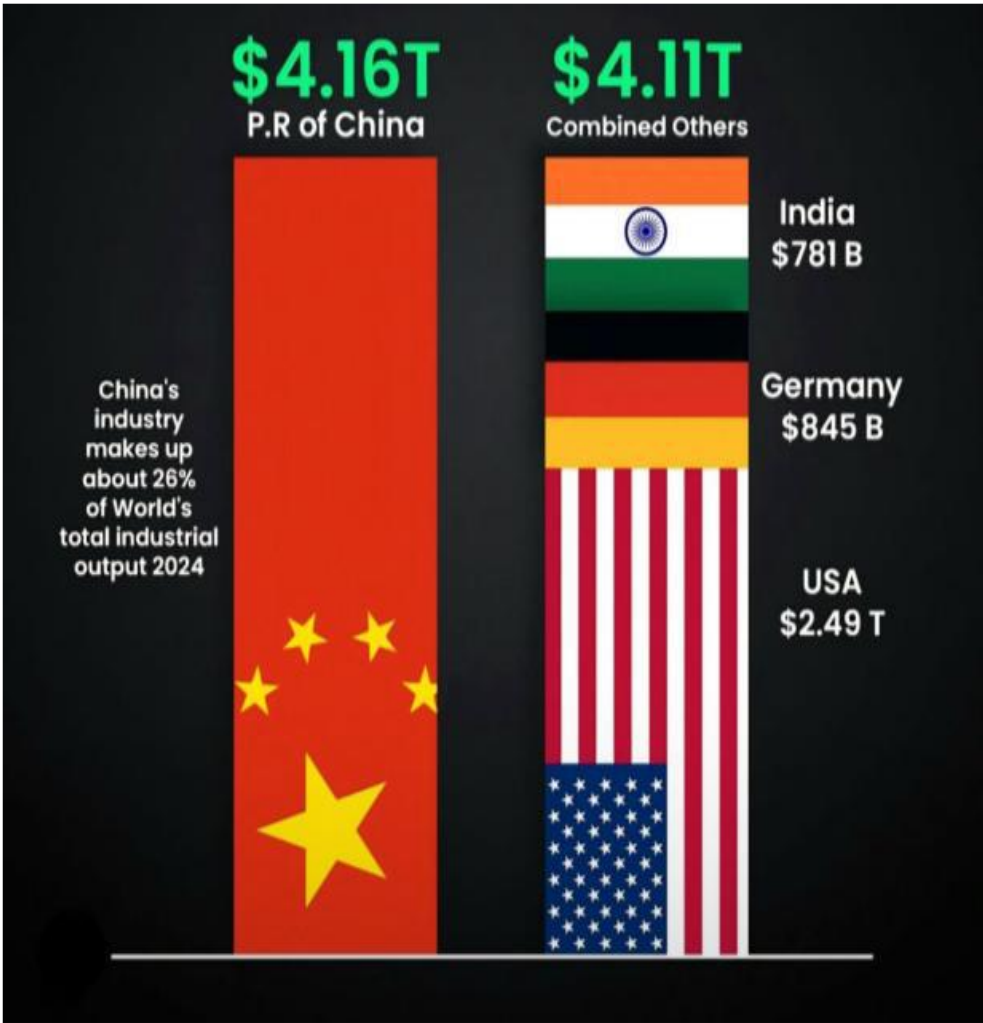
- Internal inequality
- Financial stability
- Industrial production

US REBALANCING: INDUSTRIAL PRODUCTION



Source: authors' elaboration on World Bank data

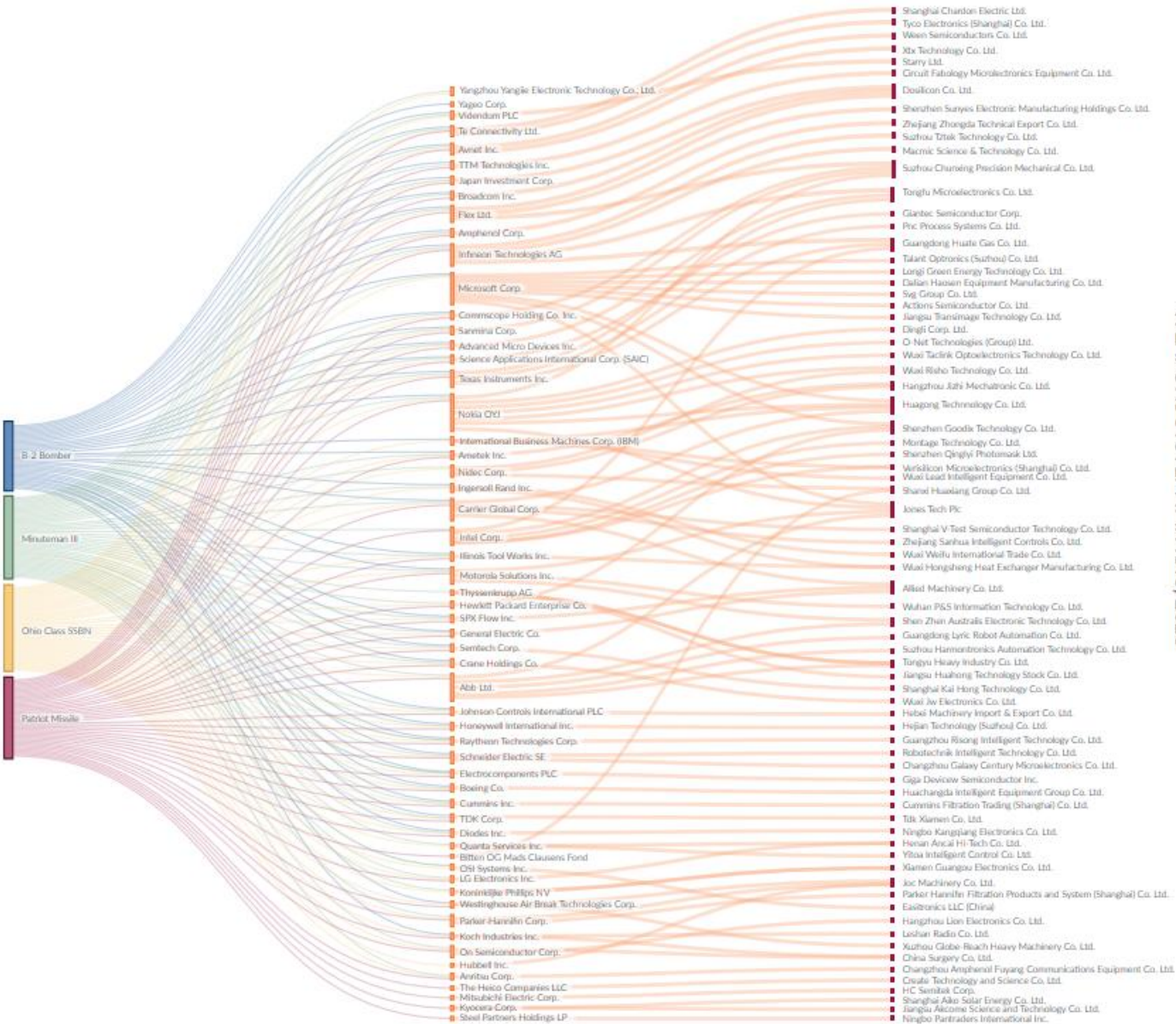
US VS. CHINA INDUSTRIAL PRODUCTION



SELECT WEAPON SYSTEM

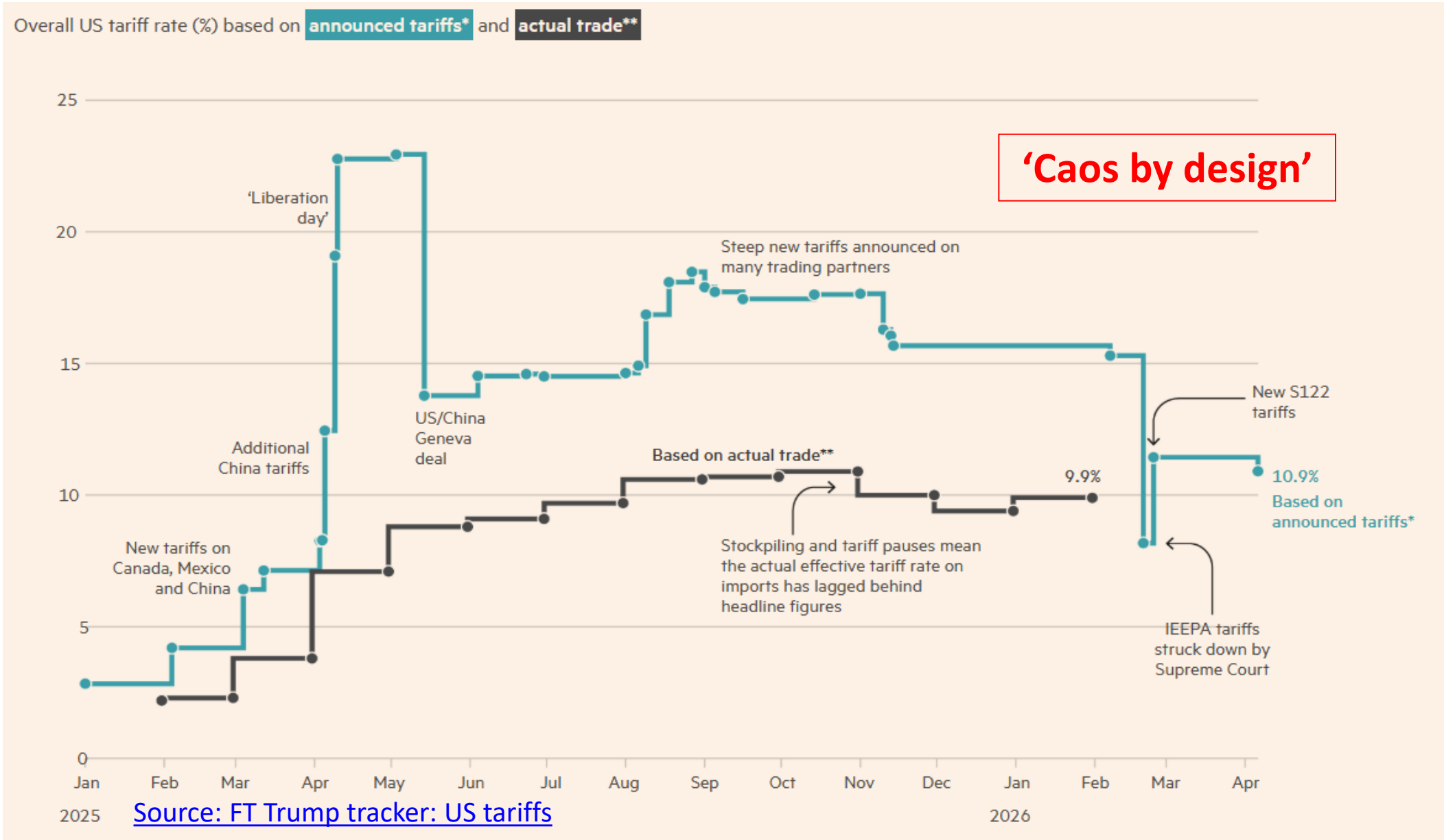
DLA AUTHORIZED SUPPLIER

CHINESE SEMICONDUCTOR SUPPLIER



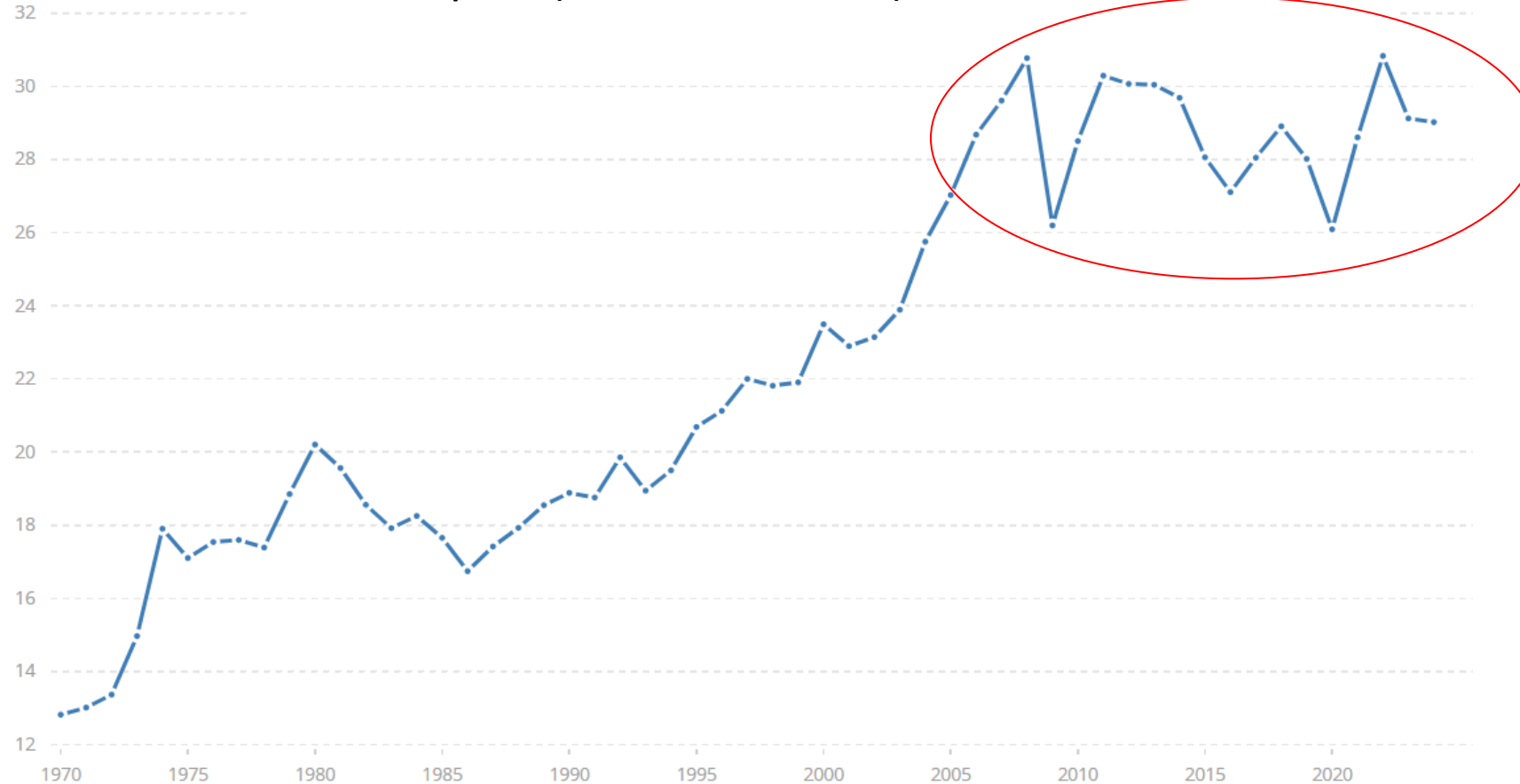
WEAPONS SYSTEM IMPACTS, 2023

US RESPONSE: TARIFFS



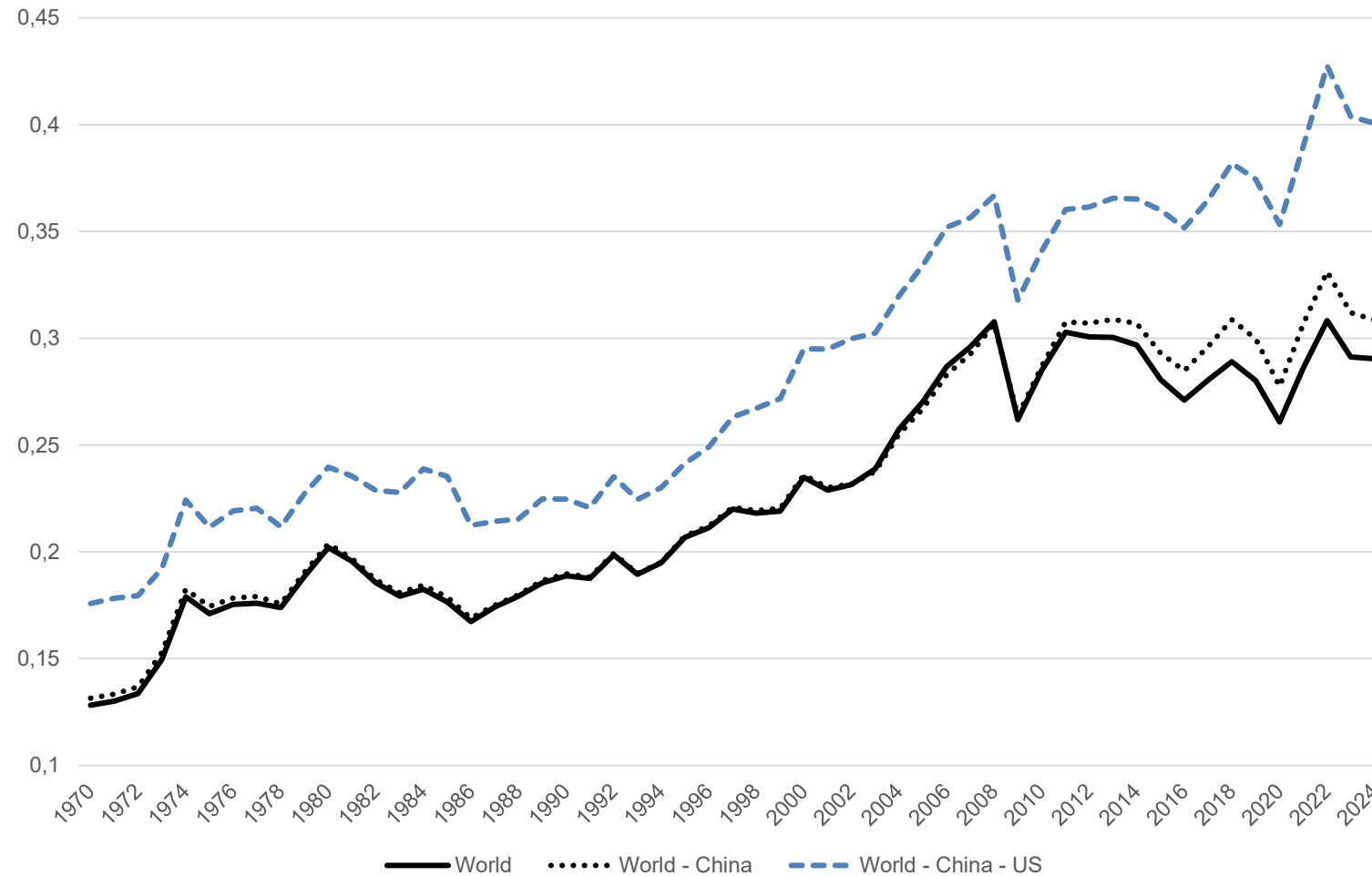
Is Globalization over ?

World Export (% of World GDP), 1970-2023



Source: World Bank, WDI

World trade and the role of China and US

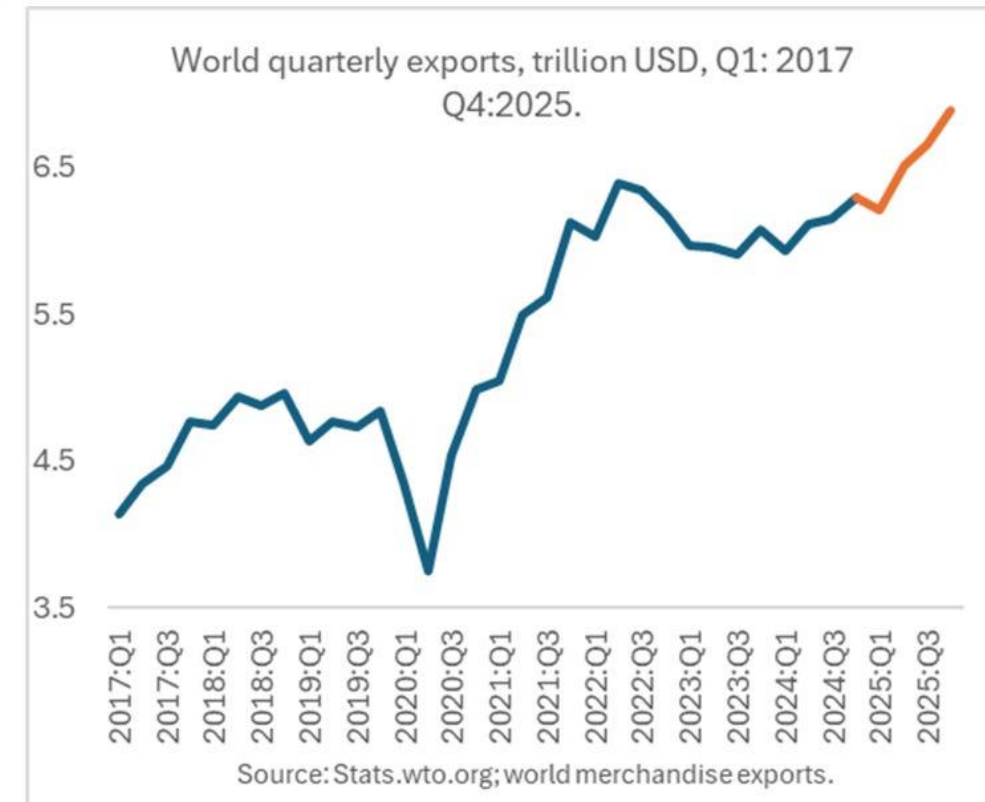
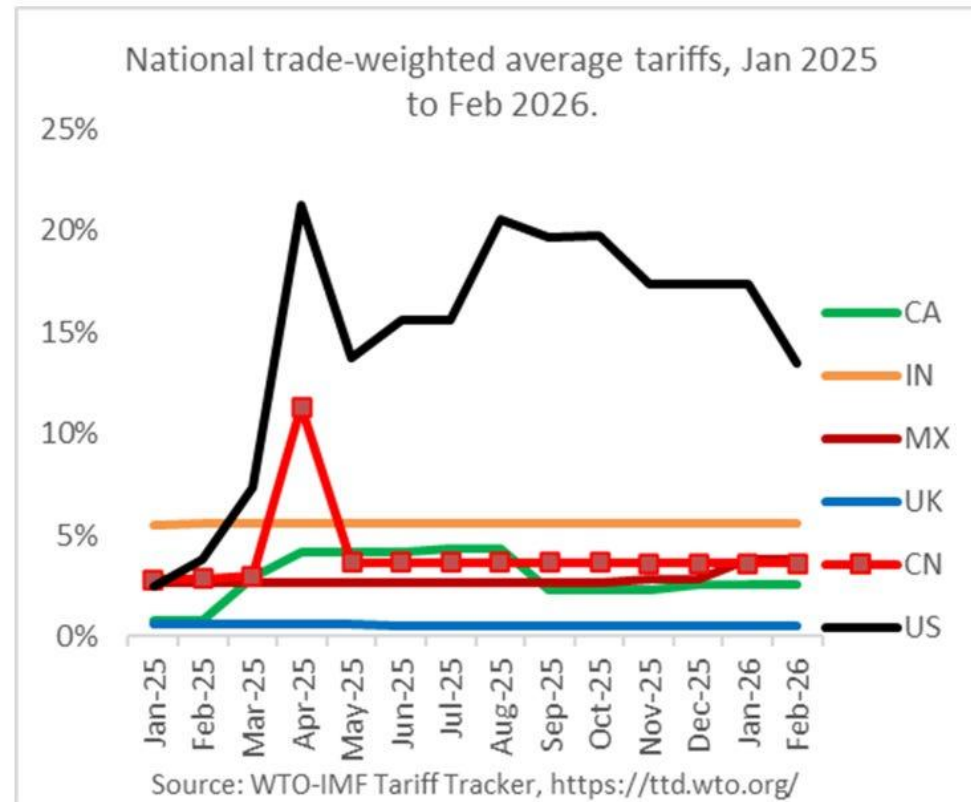


Source: author's elaboration on World Bank data.

World trade and the role of interdependencies

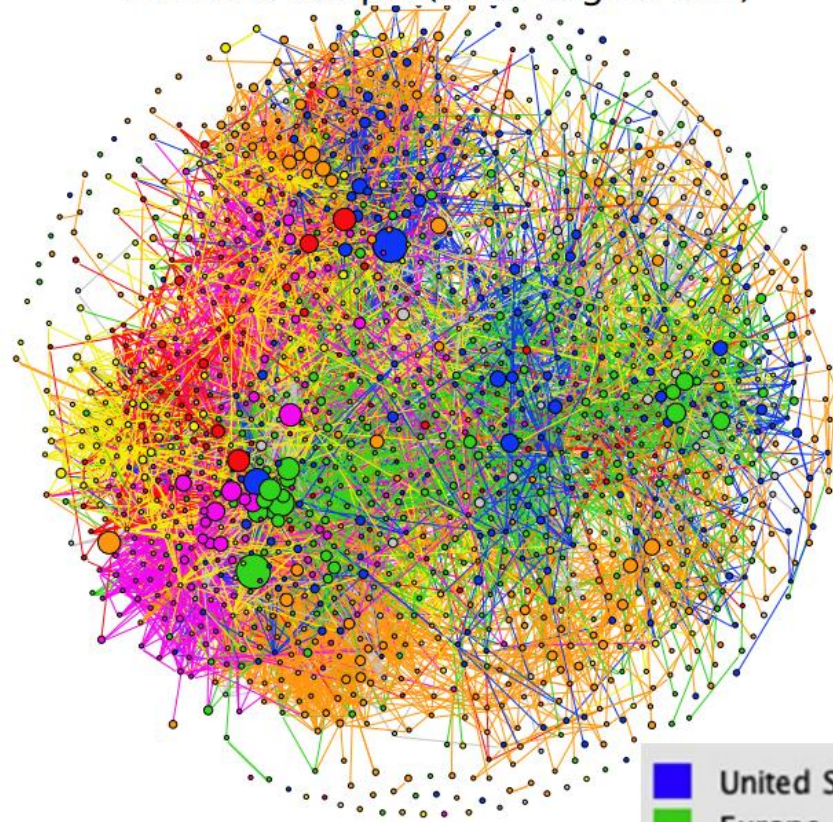
Factful Friday with Richard Baldwin, 8 May 2026.

Why Didn't Other Countries Copy Trump's Tariffs?

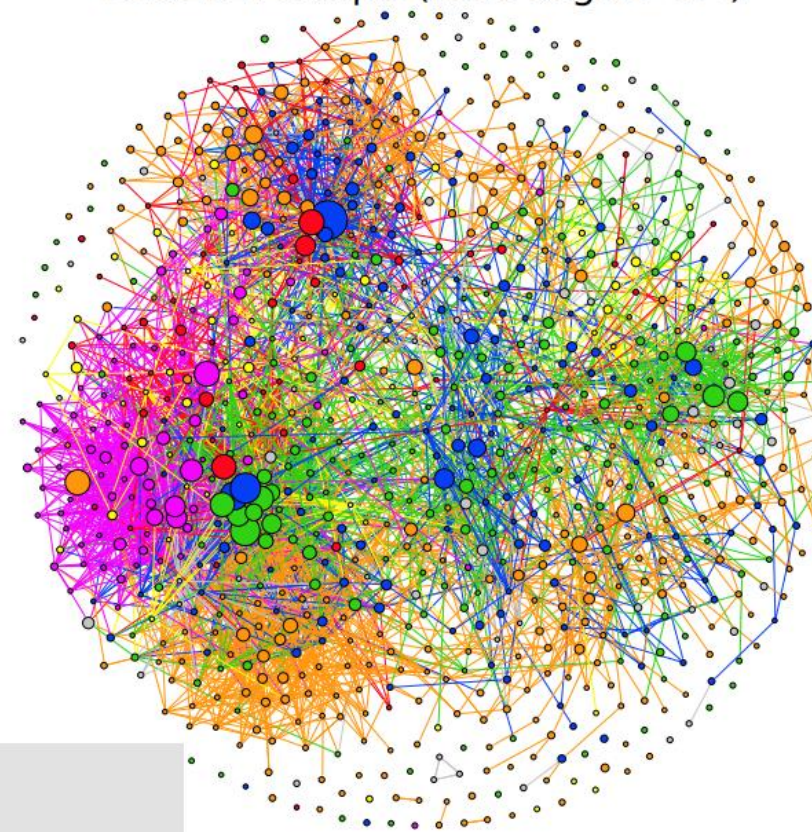


GVCs' reshuffling during the pandemic

Feb 2020 sample (node degree 15+)



Dec 2021 sample (node degree 15+)



Source: BIS.

